

A man walks into a pet store, and he wants to buy a monkey. He looks at the first monkey and, well, the monkey looks normal, he's doing normal monkey things, and the guy asks, "How much for this monkey?"

The store manager replies "\$5000."

The guy says, "\$5000? Are you kidding? That's daylight robbery!"

The store manager explains: "You see, this is a programmer monkey. He knows a little bit of VB6."

The guy continues to look around, and notices another monkey doing really interesting hoops in his cage. Clearly this is a very bright monkey. The guy asks, "Well then how much for this one?"

The store manager replies, "\$10000"

The guy is flabbergasted. "Wow, you really are kidding me this time!"

The store manager explains: "You see, this monkey can do C#, Java, AND C++. He's a really smart monkey."

So the guy decides that he needs to aim lower, and keeps looking around until he notices a really dull monkey who is really not doing anything, just sitting in a corner, obviously quite low IQ. The guy thinks to himself, this monkey is more my speed, I think ... He asks, "OK, how much for this one?"

The store manager replies, "Oh this monkey is \$50,000."

The guy yells back, "GIVE ME A BREAK! What is so great about this monkey?"

The store manager explains: "Well, I'm not sure, he just sits around all day, does nothing, and calls himself a project manager."

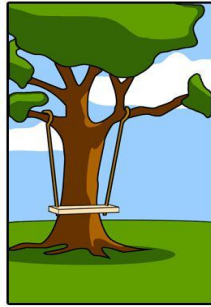


# How Projects Really Work (version 1.5)

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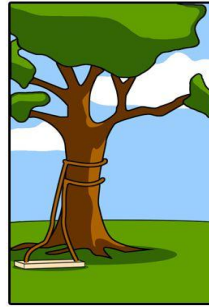
How the customer explained it



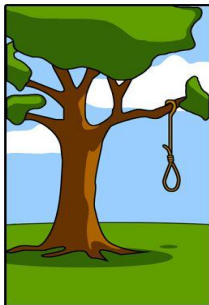
How the project leader understood it



How the analyst designed it



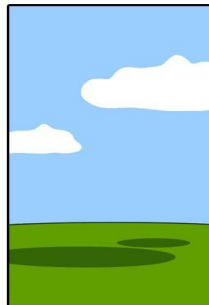
How the programmer wrote it



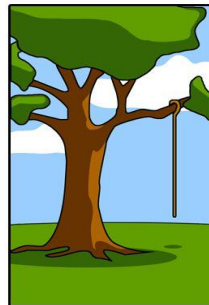
What the beta testers received



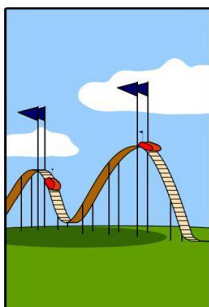
How the business consultant described it



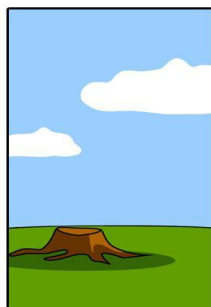
How the project was documented



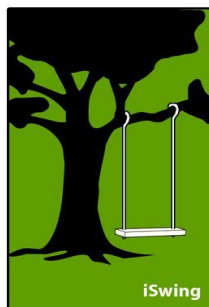
What operations installed



How the customer was billed



How it was supported



What marketing advertised



What the customer really needed

- Projekt on probleem, mille lahendamine on ette kindlaks määratud
- Projekt on töö, mis tuleb ära teha (omavahel seotud tegevused, ühekordne ülesanne, millega tegeleb rühm inimesi teatud aja jooksul)
- Projektijuhtimine (inglise keeles *project management*) on [projekti](#) teostamine planeerimise, organiseerimise, inimeste ja ressursside suunamise ja kontrollimise kaudu.
- Projekti etapid:
  - Planeerimine (eelarve, meeskond)
  - Valmistumine
  - Täideviimine
  - Lõpetamine
- Projekti kavandamine
  - Milline on oletatav vajadus või eesmärk
  - Miks nähakse selles lahendust vajavat probleemi
  - Kes on lahendusest või lõpptulemusest huvitatud
  - Millised on erinevused huvigruppide eesmärkides
  - Milliseid kriteeriume inimesed kasutavad, et seda projekti edukaks pidada?
- Huvigrupid – kes kasu saab ja kasutama hakkab, nendega tuleb teha koostööd
- Pane paika eesmärgid: täpne, mõõdetav, tegutsemisele suunatud, realistlik, ajaliselt piiratud
- Kvaliteet = aeg + hind
- Projekti käima lükkamine
- Projektijuht peab olema motiveeritud nagu optimist ja ettevaatlik nagu pessimist
- Riskid



